Clay Thomas Whitehead Papers

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Manuscript Division, Library of Congress Washington, D.C. 2015 Revised 2016 June

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LC Online Catalog record: http://lccn.loc.gov/mm2012085763

Prepared by History Associates Anita M. Weber with the assistance of Jacqueline Vicino, Sarah Schubert, and Joseph Neumann
Revised and expanded by Nan Thompson Ernst

Collection Summary

Title: Clay Thomas Whitehead Papers

Span Dates: 1927-2012 **Bulk Dates:** (bulk 1968-2008)

ID No.: MSS85763

Creator: Whitehead, Clay Thomas

Extent: 26,250 items; 77 containers; 31 linear feet; 578 digital files (592.63 MB)

Language: Collection material in English, with some Japanese

Location: Manuscript Division, Library of Congress, Washington, D.C.

Summary: United States government official and businessman. Memoranda, correspondence, notes, briefing books, position papers, conference proceedings, university coursework, Ph.D. dissertation, subject files, research material, reports, speeches, writings, trip itineraries and records, printed matter, corporate annual reports, and miscellaneous items documenting Whitehead's service as special assistant to the president and director of the Office of Telecommunications Policy in the White House during the Richard M. Nixon administration, as well as his activities as a student, businessman, and professor.

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

People

Ford, Gerald R., 1913-2006.

Goldberg, Henry. Henry Goldberg papers.

Nixon, Richard M. (Richard Milhous), 1913-1994.

Whitehead, Clay Thomas.

Organizations

Communications Satellite Corporation.

Corporation for Public Broadcasting.

George Mason University.

Harvard University.

Hughes Communications.

International Telecommunications Satellite Consortium.

Massachusetts Institute of Technology.

Pan American Satellite.

Rand Corporation.

SES Astra.

U.S. Atomic Energy Commission.

United States. Department of Commerce. Office of Telecommunications. Boulder Policy Support Division.

United States. Federal Communications Commission.

United States. National Aeronautics and Space Administration.

United States. Office of Telecommunications Policy.

Subjects

Artificial satellites in telecommunication.

Cable television--Deregulation--United States.

Communication policy--United States.

Communication, International.

Computer networks--United States.

Digital communications--United States.

Digital video.

Emergency communication systems--United States.

Merchant marine--United States.

National security--United States.

Public radio--United States.

Public television--United States.

Radio--Law and legislation--United States.

Telecommunication policy--United States.

Telecommunication--United States.

Telecommunication.

Television--Law and legislation--United States.

Video compression.

Wireless communication systems--United States.

Titles

Papers of Clay T. Whitehead

Occupations

Businessmen.

Public officials.

Administrative Information

Provenance

The papers of Clay Thomas Whitehead, U.S. government official, businessman, and professor, were given to the Library of Congress by Margaret Whitehead in 2013.

Processing History

The papers of Clay Thomas Whitehead were arranged and described by History Associates in 2012.

Copyright Status

Copyright in the unpublished writings of Clay Thomas Whitehead in these papers and in other collections of papers in the custody of the Library of Congress is reserved. Consult reference staff in the Manuscript Division for further information.

Access and Restrictions

The papers of Clay Thomas Whitehead are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Online Content

A digital version of the papers of Clay Thomas Whitehead is available on the Internet at http://claytwhitehead.com.

Digital Format

Electronic files were received as part of the papers of Clay Thomas Whitehead. Reference copies were created from the original digital media. Advanced notice is required for access to digital content; consult reference staff in the Manuscript Division for more information.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container number, Clay Thomas Whitehead Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

Date	Event

1938, Nov. 13 Born, Neodesha, Kansas.

1956 Entered Massachusetts Institute of Technology, Cambridge, MA.

1958-1960 Bell Telephone Laboratories, Murray Hill, NJ, intermittently for about ten months between 1958

and 1960 under the MIT cooperative program. Experimental design development of pulse and

analog electronic equipment.

1960 S. B. in electrical engineering, Massachusetts Institute of Technology, Cambridge, MA.

1961 S.M. in electrical engineering, communications, systems engineering, operations research,

Massachusetts Institute of Technology, Cambridge, MA.

1961 (Summer) Rand Corporation, Santa Monica, CA. Examined the operational potential of advanced undersea

detection techniques; mathematical economic study of the impact of alternative inspection

rules on the stability of arms control agreements.

1962 E.E. in electrical engineering, Massachusetts Institute of Technology, Cambridge, MA; Honorary

Societies: Eta Kappa Nu, Tau Beta Pi, Sigma Xi.

1962 (Summer) Rand Corporation, Santa Monica, CA. Participated in a systems analysis study of the NATO air

defense system.

1963 Feb.- 1963 Nov. Rand Corporation, Santa Monica, CA. Spacecraft system studies; participation in the

recommendation to NASA of a preferred in-space checkout concept for the Apollo spacecraft.

1963 Nov.-1967 Feb. Rand Corporation, Santa Monica, CA. Part-time research on new techniques for decisions on

spacecraft reliability augmentation. Worked on various studies on arms control, space, and air

defense.

1964 Apr-1965 Sept. Volunteered for U.S. Army in Vietnam, but was assigned to Edgewood Arsenal, MD. Army

chemical and biological headquarters operations research group. Performed systems analyses of field army chemical alarm systems. Technical monitor of a systems analysis study of

strategic biological detection systems and a study of civil defense applications.

1966 (Summer) U. S. Bureau of the Budget, Washington, D.C. Co-authored suggested analytic framework for

allocating IRS enforcement resources. Developed an improved analytic framework for

decisions about Federal support of graduate students.

1967 Ph.D. in management decision-making and systems analysis; operations research; economics, R

management, Massachusetts Institute of Technology, Cambridge, MA. Thesis: *The Uses and Limitations of Systems Analysis in the Department of Defense*. Major professional interest: the theory and application of improved decision processes for top management decisions that

combine technological change, quantitative analyses, and management judgments.

1967-1968 Rand Corporation, worked as an economist and defense analyst.

1968 Richard M. Nixon's Presidential campaign. Worked as an expert on budget policies.

1968 Nov.-1969 Jan. Nixon Transition. Served on the President-elect's task force on budget policies and assisted on other transition matters.

private company to launch communications satellites.

1969 Jan.-1970 Sept. Special Assistant to President Richard M. Nixon, White House, Washington, D.C. Responsible for the Atomic Energy Commission, the National Aeronautics and Space Administration, maritime policy matters. Served as liaison with all science-related regulatory agencies, among them the Federal Communications Commission and the Federal Power Commission. Crafted Administration Policy "Open Skies" domestic satellite policy that allowed any qualified

> Director, Office of Telecommunications Policy, White House, Washington, D.C. Responsible for the Administration's policy on broadcasting, cable, and telecommunications regulation as well as the Federal government's own telecommunications activities. Led the development of policies for competition and deregulation in telecommunications to replace the then-dominant, highly regulated, and monopolistic structures of the television and telecommunications industries. Implemented Open Skies Policy.

Examined the operational potential of advanced undersea detection techniques; mathematical economic study of the impact of alternative inspection rules on the stability of arms control agreements.

1973 May Married Margaret Mahon.

> Organizer and chair of a team of four other people to meet in secret and to produce a plan for Vice President Gerald R. Ford's first days in office, once it seemed that there was a possibility that President Richard M. Nixon would resign from office. Met with the team at his private residence, Washington, D.C.

> > Worked in the Office of the President in the new Administration with the President's senior advisors. Prepared issues, identified staff, and briefed the Chief of Staff prior to his daily meeting with the President.

Joint Harvard/MIT Visiting Fellowship, Cambridge, Massachusetts. Institute of Politics, Harvard.

Founder and President, Hughes Communications, a subsidiary of Hughes Aircraft Company, El Segundo, Calif. With its Galaxy series of satellites, Hughes Communications expanded the parent company's satellite manufacturing business into the provision of satellite services. The innovation of selling satellite transponders created a new business model for the satellite industry, which subsequently became the model for all satellite services in the U.S. and around the world, with particular relevance for distribution of video program networks.

Founder of SES ASTRA (Société Européenne des Satellites). Initially known as Coronet, this entity became the world's first commercial direct-to-home satellite TV broadcast business ending European state-run broadcasting monopolies. Executed the innovative Coronet business plan based on the concept of using high-powered Ku-band satellite services to provide television service to small- and low-cost home satellite dishes. Coronet became Société Européenne des Satellites in 1985.

1974 Apr.-Aug.

1970 Sept-1974 Sept.

1974 Aug.-Sept.

1974-1975

1977-1983

1983-1985

1985-2004	Founder and President, Clay Whitehead Associates, attempting to be an international business development company principally concerned with the telecommunications and television industries. Tried unsuccessfully to found National Exchange (NEX) to provide telecommunications services in the United States using advanced satellite technology with a novel method to route communications traffic among Very Small Aperture Terminals (VSATs) or among very small transmit-receive satellite earth stations.
1988-1993	PanAmSat. Helped lead the successful expansion of the first privately owned international commercial satellite system to the Asia Pacific region. Introduced the Galaxy template of transponder sales to this initiative allowing PanAmSat to expand beyond its single satellite in the Atlantic region and break Intelsat's global monopoly.
1993-2003	Sued SES ASTRA (Société Européenne des Satellites) of the Grand Duchy of Luxembourg regarding a contractual dispute. Prevailed in 2003. Agreement sealed.
2002-2008	Did research for, outlined, and drafted three of eleven chapters of <i>The History of 20th Century Telecommunications: The Development and Regulation of Telecommunications and Broadcasting</i> , a study of decisive moments in the rise of telecommunications technologies and their intersections with monopoly formation and deregulation in the U. S.
2005	Inducted into the Society of Satellite Professionals International Hall of Fame for being a seminal figure in the development of the satellite industry.
2005-2007	Distinguished Visiting Professor of Communications Policy, George Mason University School of Law, Arlington, VA.
2008, July 23	Died of prostate cancer, Washington, D.C.

Scope and Content Note

The papers of Clay Thomas Whitehead (1938-2008) span the years 1927-2012, with the bulk of the material dating from 1968 to 2008. Materials are predominantly in English, with scattered items in Japanese. The collection documents Whitehead's academic studies and his career working in the White House for the Richard M. Nixon administration as a Special Assistant to the President and as the Director of the Office of Telecommunications Policy; as a businessman with telecommunications companies including Hughes Communications, SES Astra, and Alpha Lyracom; and as a professor at George Mason University. There is a gap in the materials; the mid-1990s to early-2000s are virtually undocumented.

The collection consists of memoranda, correspondence, subject files, notes, briefing books, position papers, conference proceedings, university coursework, research material, reports, speeches, writings, trip itineraries and records, printed matter, corporate annual reports, photographs, and ephemera. The materials are organized in the following series: Prior to the White House, The White House Years, 1970s Post-White House Career, 1980s Career, PanAmSat, George Mason University, CTW Book, Boulder Public Service Division, Additions, and Digital File.

The <u>Prior to the White House</u> series documents Whitehead's student years at the Massachusetts Institute of Technology (MIT) and as an economist and analyst for the RAND Corporation prior to joining the Nixon administration. Volumes from his time as an undergraduate and graduate student at MIT contain his systems engineering and statistical theory notes. The <u>Prior to the White House</u> series includes correspondence from Whitehead's time as a graduate student when he both took and taught courses while pursuing his doctorate. Copies of the thesis and of the general examinations he took in order to receive his Ph.D. are included as well.

The bulk of the collection concerns the development of telecommunication policy in the United States, especially during the Nixon administration, and the global telecommunications industry. This history is traced through correspondence and

memoranda generated between various White House offices; speeches, testimony, and other public communication from Whitehead; and materials he collected as part of his research towards a book on telecommunications.

The largest series in the collection is the <u>White House Years</u>, which is arranged into three subseries: <u>Special Assistant to the President</u>, <u>Office of Telecommunications Policy</u>, and <u>Ford Transition</u>. Of these, the <u>Office of Telecommunications Policy</u> materials predominate.

The Special Assistant to the President subseries includes materials from Whitehead's tenure as a Special Assistant to President Nixon. Included are materials from immediately after Nixon's 1968 election to Whitehead's promotion to Director of the Office of Telecommunications Policy in September 1970. There is a wide range of materials in this subseries, including subject files and photographs; the subject files are not limited to telecommunications issues. As Special Assistant to the President, Whitehead exercised direct responsibility for the Atomic Energy Commission, NASA, maritime policy matters, and was a liaison to the Federal Communications Commission. Included are materials detailing Whitehead's work in these areas. There are also materials on the International Telecommunications Satellite Consortium (Intelsat) and the Communications Satellite Corporation (Comsat), including files about Intelsat conferences between 1969-1972. Telecommunications-related correspondence, memoranda, meeting records, and other miscellaneous files round out this subseries.

Whitehead's responsibilities during his tenure as Director of the newly-created Office of Telecommunications Policy are documented in the Office of Telecommunications Policy subseries. Whitehead was sworn into this position on September 22, 1970; he resigned in September 1974, following Gerald R. Ford's transition to the presidency. The bulk of the material in this subseries dates from 1970 to spring 1974. Subject files related to the formulation of telecommunications policies comprise the majority of materials in this subseries. Documented are the telecommunications issues Whitehead presided over including: Open Skies domestic communications satellite policy, deregulation of cable television networks, and funding for the Corporation for Public Broadcasting. Also documented, through testimony and correspondence, is the relationship between the Office of Telecommunications Policy, Congress as a whole, and specific congressional offices, which provides a comprehensive guide to the issues of interest to the Office of Telecommunications Policy. Whitehead's efforts to gain support for the administration's policies are documented through the extensive speech files.

Two years into the second Nixon Administration the Watergate scandal began to consume the presidency. It became apparent to Whitehead and others in 1974 that there was a growing possibility that President Nixon would have to resign from office. Whitehead became part of a team (Philip Buchen, a member of Ford's staff; Jonathan Moore, a former assistant to Attorney General Elliot L. Richardson; Lawrence Lynn, an Assistant Secretary of the Interior; and Brian Lamb, one of Whitehead's assistants) that secretly planned for the mechanics surrounding a transfer of power to Ford, including staff assignments and communication logistics. These events are documented in the Ford Transition subseries. Included are materials regarding meetings of the transition team and Ford's eventual assumption of the presidency. Although the transition team was formed in April 1974, most of the files in this subseries date from August 1974, when the transition took place. Documented are the brainstorming and meetings that occurred regarding the transition to a new president and the effort to portray his administration as separate from the previous one. Included are notes and memoranda on the issues and decisions facing the team as it coordinated the unprecedented transfer of power. Also included are photographs and copies of newspaper articles on the transition.

The 1970s Post-White House Career series contains materials from the period directly after Whitehead left the White House. Much of these materials document the research and writing he completed while a Visiting Fellow at Harvard University and at the Massachusetts Institute of Technology. During the mid-1970s, Whitehead prepared a draft of a book on telecommunications; many chapters of this book are located in this series. Notes and outlines for Whitehead's book can also be found here, along with drafts of books and articles for his review sent to him by colleagues and acquaintances. The lengthiest of these is Bruce Owen's revised manuscript on economics and the freedom of expression. Much of the series consists of newspaper and research articles and reports collected by Whitehead, in part as research for his book but also to stay current on developments in business, government, and the telecommunications field.

The materials from the 1970s Post-White House Career series are closely related to the materials from the 1980s Career series, which is the smallest in the collection. During this period, Whitehead worked at Hughes Communications and SES Astra, and ran his own consulting firm. However, there is very little material on any of this work in the collection. Newspaper and newsmagazine articles from the late 1970s and early 1980s on issues in business and government and about Whitehead himself comprise roughly half of this series. National Exchange Applications for satellite systems and space segments from 1983 to 1987 comprise the remainder of the series.

The PanAmSat series documents Whitehead's work with the Pan American Satellite Corporation (PAS) and Alpha Lyracom Space Communications during the late 1980s and early 1990s. Included are materials detailing his activities to expand PanAmSat's business to Taiwan, Thailand, Singapore, and Russia. Correspondence, business cards, company annual reports, and other materials about Whitehead's trips to these countries and meetings with government officials and businessmen demonstrate his efforts to promote PanAmSat's expansion into new markets.

Informational and promotional materials produced by Alpha Lyracom provide information about the technology. Copies of faxes and other correspondence received document Whitehead's role in the day-to-day workings of this company. Files about technologies including digital compressed video and DigiCipher demonstrate Whitehead's interest in developing telecommunications technologies. The bulk of this material dates from 1990 to 1993. Also to be found in this series are information on a private equity investment firm, the stock market, articles, and records from a congressional hearing, during which Whitehead provided testimony.

The George Mason University series contains materials from the mid-2000s directly preceding and during Whitehead's time as Distinguished Visiting Professor of Communications Policy at George Mason University (GMU). The materials in this series include brainstorming notes and a transcript of a lecture that Whitehead gave at the university in 2004. There is correspondence documenting Whitehead's growing relationship with university administrators and professors, culminating in his fall 2005 class.

Also to be found are copies of many news and scholarly articles Whitehead read as he was preparing to teach a class on telecommunications policy and law at the GMU School of Law during the fall semester of 2005. Some of these articles, along with portions of books and copies of memoranda and other materials from his White House tenure, were distributed by Whitehead as required class reading. As part of this course, Whitehead arranged for several of his former colleagues (including Brian Lamb, Antonin Scalia, Donald I. Baker, and Richard E. Wiley) and others to present lectures to his class; this series includes transcripts and copies of some of these lectures on DVD and digital videocassette. Notes, emails, and other correspondence regarding organizational aspects of executing the fall 2005 course are included in this series. The bulk of this material is dated 2004-2005, the years when Whitehead was most highly engaged with George Mason University.

Concurrent with teaching the GMU course, Whitehead was writing a book on the history of telecommunications policy. The materials collected for this project and the writing that Whitehead undertook while he was drafting this book comprise the CTW Book series. Although the book research incorporated many of the course readings, this series includes additional research materials collected by Whitehead and his research team. Brainstorming notes, outlines, and drafts of book chapters form the bulk of the series. Among the topics covered are the early history of telecommunications and that of AT&T Also to be found are DVD copies of interviews Whitehead gave for *Firing Line* and 60 Minutes, while he was Director of the Office of Telecommunications Policy. The bulk of the material in this series was copied from other archival repositories, especially the United States National Archives.

Copies of oral history interviews and of discussions between Whitehead and his close acquaintances provide information on Whitehead's career. The bulk of the original material in the CTW Book series dates from 2005 to 2008. Whitehead attended a few roundtables and forums put on by the Aspen Institute; materials about these are in this series, as they occurred during the same time frame in which Whitehead was writing his book. For the same reason, correspondence about and drafts of Whitehead's Wikipedia biography are located within this series.

Following Whitehead's death, his wife endeavored to collate the chapter drafts he prepared along with obtaining copies of the supporting documentation he used in writing the drafts. Much of this work was done in conjunction with Susan Burgess and other research assistants. This material, along with additional biographical information about Whitehead is included here. Of particular interest may be the remembrances prepared at Whitehead's death and transcripts of interviews with him, both alone and with some of his former colleagues (Henry Goldberg, Harold Rosen, Brian Lamb).

In late 2012, Roger K. Salaman, the Nixon-era chief of the Department of Commerce's Office of Telecommunications' Boulder Policy Support Division (BPSD), gave the donor a collection of BPSD materials generated during his tenure (1971- 1986). These materials include historical background information about both the OTP and the BPSD prepared by Salaman, a timeline of OTP activity from its founding to 1976, several collections of documents compiled to demonstrate the activities of the Division, and publications about telecommunications, information technology, and the telephone system.

Additions to the collection received in 2015 include Credenza Papers, as Whitehead described them. They contain memoranda, reports, news clippings and related documents from Whitehead's White House years principally concerning OTP policy initiatives, 1968-1974, with miscellaneous items, 1987 and undated, concerning satellites, stereo amplifiers, and teaching outlines for Whitehead's courses at the George Mason University School of Law. A set of Henry Goldberg papers document his work as general counsel to the OTP in the Nixon and Ford administrations. Dated 1966-1975, they include statements, speeches, memoranda, and reports on OTP policy initiatives as well as a file on the transition to the Ford administration.

The <u>Digital File</u> contains source material on telecommunications policy from the CTW Book series. It includes image files of photographs, correspondence, reports, notes, and printed material dated 1968-1974 from Whitehead's tenure as director of the Office of Telecommunications Policy in the White House during the Richard M. Nixon administration. Among the topics covered are legislation concerning and regulation of commercial radio and television broadcasting networks; financing and management of public radio and television; national security and emergency (911) communications; the emergence of computer and satellite communications technology; the National Aeronautics and Space Administration budget; media and reelection strategy for the Nixon administration; and communication practices within the White House. Text documents are from the period circa 2005-2008 and include research notes, chapter outlines, synopses of source material, and annotated bibliographies.

Arrangement of the Papers

The collection is arranged in nine series:

- Prior to the White House, 1959-1967
- The White House Years, 1957-1976
- 1970s Post-White House Career, 1927-1982
- 1980s Career, 1980-1987
- PanAmSat, 1988-1995
- George Mason University, 1998-2007
- CTW Book, 1973-2012
- Boulder Policy Support Division, 1972-2012
- Additions, 1966-1987
- Digital File

Description of Series

Container Series

BOX 1 Prior to the White House, 1959-1967

University coursework and examination material, theses and dissertation, notes, and correspondence.

Arranged by type of material and then chronologically.

BOX 2-49 The White House Years, 1957-1976

Organized into three subseries: Special Assistant to the President, Office of Telecommunications Policy, and Ford Transition.

BOX 2-23 Special Assistant to the President, 1957-1971

Briefing books, correspondence, court records, invitations, itineraries, memoranda, photographs, speeches, studies and reports, testimony, and travel reports.

Arranged alphabetically by topic or type of material.

BOX 24-48 Office of Telecommunications Policy, 1964-1976

Correspondence, schedules, memoranda, and speeches, testimony, and subject files containing newspaper, newsmagazine, and other articles on telecommunication.

Arranged alphabetically by topic or type of material.

BOX 48-49 **Ford Transition, 1972-1975**

Correspondence, meeting minutes, memoranda, printed material including newspaper and magazine articles.

Arranged alphabetically by topic or type of material.

BOX 49A-52 1970s Post-White House Career, 1927-1982

Book drafts, correspondence, research files including articles and newspaper clippings, and speeches.

Arranged alphabetically by topic or type of material.

BOX 52 <u>1980s Career, 1980-1987</u>

Articles, biographical material, and satellite applications.

Arranged alphabetically by topic or type of material.

BOX 53-55 PanAmSat, 1988-1995

Articles, corporate literature, correspondence, and technical specifications.

Arranged alphabetically by topic or type of material.

BOX 55-56 George Mason University, 1998-2007

Articles, correspondence, lecture handouts and notes, lecture transcripts, and videocassettes

Arranged alphabetically by topic or type of material.

BOX 56-73 CTW Book, 1973-2012

Research material including annual reports, articles, correspondence, memoranda, reports, copied from a number of archival repositories; dissertations, interviews, both transcripts and DVDs; chapter drafts, and biographical material about Whitehead including obituaries, and his memorial service.

Arranged into four broad groupings: CTW materials, Susan Burgess Files, Jason Damata Files, and Margaret Whitehead Collected Materials; within each grouping, files are arranged alphabetically by topic or type of material.

BOX 74-75 Boulder Policy Support Division, 1972-2012

Copies of correspondence, reports, and press releases as well as publications from the division. Materials are arranged into two groupings: document sets and publications; within each grouping files are arranged alphabetically by topic.

BOX 75-78 **Additions, 1966-1987**

BOX 75 Credenza Papers, 1968-1974, 1987, undated

Memoranda, reports, news clippings, and teaching outlines. Arranged chronologically.

BOX 76-78 Henry Goldberg Papers, 1966, 1971-1975

Statements, speeches, memoranda, reports, news clippings and related documents. Arranged by type of material or topic.

BOX DF 1 Digital File

Source material for Whitehead's book on the history telecommunications policy including OTP photographs, correspondence, reports, and printed material, and book chapter outlines and research notes. The series includes 578 files (592.63 MB) of image and text documents

Container List

Container	Contents
BOX 1	Prior to the White House, 1959-1967
	University coursework and examination material, theses and dissertation, notes, and correspondence.
	Arranged by type of material and then chronologically.
вох 1	CTW Ph.D. Thesis Proposal, 1967 Jan.
	Ph.D. General Examinations, 1966-1967
	Graduate Coursework Materials and Correspondence, 1959-1967
	CTW MIT Doctoral Thesis Copy, 1967 Sep.
	CTW Class Notebooks
	Games and Decisions, 1960
	Linear Algebra, [ca. 1961-1966]
	Sampled and Quantitized Systems, 1961
	Statistical Theory of Information, 1960
	Statistical Theory of Noise and Modulation, 1960
	Statistical Theory of Non-Linear Systems, 1961
	Stochastic Processes, [ca. 1959-1962]
	Systems Engineering and Operations Research, 1959
	(2 vols.)
вох 2-49	The White House Years, 1957-1976
	Organized into three subseries: Special Assistant to the President, Office of Telecommunications Policy, and Ford Transition.
вох 2-23	Special Assistant to the President, 1957-1971
	Briefing books, correspondence, court records, invitations, itineraries, memoranda,
	photographs, speeches, studies and reports, testimony, and travel reports.
	Arranged alphabetically by topic or type of material.
вох 2	1969 Intelsat Conference
	1969
	(2 folders)
	undated
	(2 folders)
	June 23-July 11 Session, 1969
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	Messages, 1968
	Minutes and Agenda, 1968-1969
	Assorted Documents, 1968-1969
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Cable Policy, 1970 Census-related Memoranda and Press Release, 1970 Comments on Summary Report of Comsat Groups, 1969-1970 Comsat and Intelsat Miscellaneous Materials, 1968-1969 (2 folders) Comsat April 14, 1969 Meeting Materials, 1968-1969 Comsat Memoranda, 1969 Country Policy Planning and Program Budgeting Memoranda, 1968 CTW's Proposed Budget Policy for the WH, 1968 Domestic Affairs, 1969-1970 Domestic Satellite, 1970 (1 folder) BOX 5 (3 folders) Domestic Satellite and Telecommunications, 1967-1969 вох 6 Domestic Satellite Meetings with Industry, October-November, 1969 Domestic Satellite Policy Working Group, 1969-1970 (2 folders) Domestic Satellite-Karth Hearings, 1969-1970 Domestic Satellite-Legal Issues, 1969-1970 Domestic Satellites (Outside Interests), 1966-1969 (1 folders) **BOX** 7 (4 folders) Event Invitations; photographs; cards; event programs, 1969-1970 Expanded International Cooperation in Space NSAM 354, 1966; 1969 FCC Burch Memorandum, 1969 Dec. 11 FCC Opinion on Comsat "Authorized User" Services, 1966 July 21 Federal Telecommunications Organization, 1969-1970 BOX 8 General OTB File, 1969 July 3 General-Indian Claims Commission, 1969 Information-General, 1969-1971 Intelsat 1969 Conference Issues, 1967-1969 (2 folders) Intelsat Conference and Related Correspondence, 1969 Intelsat Conference Public Relations, 1969 **BOX** 9 Intelsat Conference-Governor Scranton, 1968-1969 Intelsat Documents and Position Papers, 1967-1969 Interdepartment Radio Advisory Committee (IRAC), 1970 International Affairs, 1969-1970 Joint Council on Educational Telecommunications, 1970 Karth Hearings, 1969 **BOX** 10 Letters from Nixon and Robert Ellsworth, 1968-1969 Loose Documents, 1966-1967 Memoranda and Memoranda Writing Instructions, 1969-1970 Memoranda for Secretary of State on Intelsat Conference, 1969 Memoranda of Conversations at the Intelsat Conference, 1969 Memorandum for Dean Burch, Chairman of the FCC, 1970 Jan. 23

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	October 1969-December 1969
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	OEP Memorandum on the Proposed Policy on Domestic Satellite Communications- Responses, 1970
	Office of Telecommunications Management, 1969-1970
	Order of the Day for the U.S. Delegation to the Plenipotentiary Conference on Definitive Arrangements for the International Telecommunications Satellite Consortium, 1969
	OTP Director Recruiting Search Process, 1969-1970
	Policy, 1970
	Presidential Control of the Budget-1968, 1968
	Press Conference on Domestic Satellite, 1970
	Press Release1970 Jan. 23
	Rostow Report, 1968-1969
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	Action on Special Advisor Committee Report, 1958-1960
	Proposed Advisory Committee on Telecommunication
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nov 15	1958-1959
BOX 15	Staff Assistant and OTP Work regarding the Justice Department, 1969-1971
	(3 folders) Statements of the Plenipotentiary Conference on Definitive Arrangements for the
	International Telecommunications Satellite Consortium, 1969
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BOX 16	Committee IV
DOM TO	Study Paper "Teacher Plus Technology" and Related Correspondence, 1966
	Summary Record of the Plenipotentiary Conference on Definitive Arrangements for the
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	Committee II

	Committee III
	Committee IV
	Telecommunications (Domestic Satellite) Industry Replies to Letters, 1968-1970 (3 folders)
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	Telecommunications (Domestic Satellite) October-December 1969
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	General Electric Company, 1969 May 8 Columbia Broadcasting System, 1969 Nov. 4
	Communications Workers of America, 1969
	(2 folders)
	University Computing Company, 1969-1970
	(2 folders)
	Comsat, 1969
	AT, 1968-1970
	Hughes Aircraft, 1969-1970
	ITT, 1969
	Ford Foundation, 1969
	General Electric Company, 1969-1970
BOX 22	International Brotherhood of Electrical Workers, 1969
	International Business Machines Corporation (IBM), 1969
	Maximum Service Telecasters, 1969
	National Association of Broadcast Employees and Technicians, 1969
	National Association of Broadcasters, 1969
	National Cable Television Association, 1969-1970
	National Educational Television, 1967-1969

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Tele-Sciences Corporation, 1968-1969
                              Western Union International, Inc., 1969-1970
                           Telecommunications
                              November-December 1969
                                (2 folders)
BOX 23
                                (1 folder)
                              September-October 1969
                           U.S. Government Policy and Supporting Positions, 1968
                           Western Union Briefing for the President's Task Force on Communication Policy, 1967
                            White House Memoranda and Logistical Information, 1969-1970
                            White House, 1969
                            White House Working Group on Comsat Service to Less-Developed Nations and Foreign
                             Educational Use of Communications Satellite, 1965
                              (2 folders)
                            Working Papers about Intelsat Conference for J.D. O'Connell, 1967-1969
BOX 24-48
                         Office of Telecommunications Policy, 1964-1976
                           Correspondence, schedules, memoranda, and speeches, testimony, and subject files
                               containing newspaper, newsmagazine, and other articles on telecommunication.
                           Arranged alphabetically by topic or type of material.
BOX 24
                           Aeronautical Satellite Policy-Issue Book, 1971-1972
                           Aerosat September 1970-December 1971, 1970-1973
                              (4 folders)
                           Amateur Radios, 1971-1972
                           Assorted OTP Papers, [ca. 1973]
                           Assorted Papers, 1971
BOX 25
                           Automated Legislative Tracking System, 1970-1971
                           Autovon, 1971
                           Briefing Books
                              Broadcast License Renewal, 1971-1974
                                (2 folders)
                              EMS, 911 Emergency Number, TV Captioning for the Deaf, 1971-1975
                                (2 folders)
                              FCC Licenses, 1972-1973
                              Federal Information and Monitoring Practices and GSA's Fednet Proposal, 1967;
                              Home Warning Policy, Emergency Broadcast System, Fuel Allocation for Telecom, VHF-
                               TV Drop-In, 1973-1975
                              Land Mobile Radio and Class E Citizens Band, 1971-1974
BOX 26
                           Broadband Cable, 1973
                           Broadcasting Satellite, 1970 Dec. 23
                           Cables v. Satellites, 1970-1971
                           CIA, 1971 May 5
                           Civil Service Commission, 1971
                           Collision Avoidance System Letters and Memoranda, 1971
                           Commerce, 1972-1973
                           Commission on Cable Communications, 1970 May 27
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Common Carrier Television Services, 1971 Mar. 1
                           Congressional 1971, 1971-1974
                              (3 folders)
                           Content Duplication by the Networks in Competing Evening Newscasts Report, 1974
                           Corporation for Public Broadcasting, 1972-1973
                           Court Cases, 1969-1974
                              (2 folders)
BOX 27
                           Court Cases-Disputes Over Station Changes, 1970-1973
                              Background Material for Pastore Oversight Hearing and Background Briefing Book, 1973
                             Letter to Speaker Albert regarding CPB Funding and Revising 1934 Act, 1972-1973
                              Nomination and Resignation to/from OTP, Rostow Task Force Recommendations,
                               Assorted Notes, 1970-1974
                             OTP ID Card, 1971 June 25
                             OTP Senate Confirmation and Miscellaneous Memoranda, 1970-1973
                             Social, 1969-1974
                                (2 folders)
BOX 28
                              Staff Assistant Work and Formation of the OTP, 1969
                              Swearing-in Ceremonies, 1970
                              CTW to Congress, 1972-1973
                           Department of Defense, 1966-1974
                              (3 folders)
                           Director of Telecommunications Management Briefing Papers, 1970 July 2
                           Efficiency, Distribution, and the Role of Government in a Market Economy, 1970 Dec. 10
                           Electromagnetic Pulse (EMP), 1971 Feb. 26
                           Electromagnetic Radiation Management Advisory Council, 1970-1972
                           Emergency Care Service, 1971
                           European Post-Apollo Cooperation (LeFevre 1970 visit), 1970-1973
                              (2 folders)
BOX 29
                              (1 folder)
                           Event-Kansan Night honoring Bob Dole, Washington, DC, February 5, 1973
                           Experimental Television, 1971 Aug. 23
                           FAA, 1970 Sep. 22
                           Fairness Doctrine
                              1971-1974
                              1972 Oct. 11
                           Fairness Doctrine (Court cases, articles, and CTW speeches), 1964-1975
                              (2 folders)
                           Federal Trade Commission, 1972
                           Federal Telecommunications System (FTS), 1971
                           General Accounting Office, 1970-1972
                           GSA (General Services Administration), 1970-1971
                           GWU Law Review-A Proposal to Deregulate Broadcast Programming, 1973 Nov.
BOX 30
                           Inflation, 1970-1971
                           Information Technologies and Control Over Learning Working Paper, 1974 Sep. 16
                           Intelsat, 1971-1973
                           Interdepartment Radio Advisory Committee (IRAC), 1970-1971
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BOX 32

International Communications, 1970-1972

International Conferences, 1972-1973

International Liaison, undated

International Record Carriers, 1971 May 18

Invitation to 1973 Presidential Inaugural Ball, 1972 Dec. 27

Invitation to 1973 Presidential Inauguration and Card from Nixon, 1972

ITU Plenipotentiary Conference 1973, 1971-1973

Japanese Edition of the Cable Report, undated

Joint Technical Advisory Commission (JTAC), 1970

Judicial Restraints on the Press Paper, 1974 Mar.

Kite-flying Ban; Article on CTW, 1970; 1973

Land Mobile, 1971-1973

Legislative Programs, 1970-1974

Licenses-Radio, 1970-1971

Licensing of Overseas Facilities, 1971

List of OTP Activities and Correspondence, 1969-1973

(3 folders)

Media Coverage on CTW and OTP/Telecommunications Policy, 1969-1972

Memoranda about Special Joint Meeting of the CCIR Study Groups, 1971

Memoranda and Other Miscellaneous Documents, 1969-1974

Memoranda on OTP Communications with the French, 1971

Memoranda to/Concerning Nixon, 1970-1974

Memoranda, CTW's Book Proposal, CTW Book Outline, 1972-1975

Memorandum and Kidvid Commercial Notes, 1969-ca. 1975

Mobile Radio System, 1971

NASA, 1971-1973

National Academy of Engineering-Subcommittee on Telecommunications, 1970-1972

National Security Agency, 1971 Mar. 10

Natural Disasters, 1971

Network Antitrust Suits Memoranda, 1972

Network Reruns, 1973-1975

Newspaper Ownership of TV Stations, 1971

Nixon Administration Work on Deregulation, 1970

Nixon Veto of Corporation for Public Broadcasting (CPB), 1972-1973

Office of Civil Defense, 1971 Mar. 23

Organization of OTP Office and CTW's Confirmation, 1969-1972

(1 folder)

(1 folder)

OTP

Acquiring Computer-based Information System, 1971

Analysis of the Causes and Effects of Increases in Same-Year Rerun Programming,1973 Feb.

Budget, 1970

Cooperation with the Cost of Living Council: Memoranda and Talking Paper Draft, 1971

History, 1970-1973

(2 folders)

Initiatives-CTW's Materials, 1972-1973

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Materials, July 1970-December 1970
                                (2 folders)
                              Memoranda, 1972 Dec.
                              Official Information, 1970-1973
BOX 34
                              Organization, 1969-1970
                                (2 folders)
                              Organizational Structure, undated
                              Technical Analysis of VHF Television Broadcasting Frequency Assignment Criteria,
                              Work, 1971-1973
                                (2 folders)
                              Work on Communications in Society for Joe Evins' Benefit, 1970-1971
                              Work on COMSAT: Annual Report Drafts and Memoranda, 1970-1972
                              Work on Council for Government Communications Policy and Planning, 1972
BOX 35
                              Work on Electromagnetic Compatibility, 1972
                              Work on Frequency Allocation Memorandum and Paper, 1970-1971
                              Work on Frequency Management, 1970-1971
                              Work on Inclusion in the Council on Economic Policy: Memoranda, 1972-1973
                              Work with Canadian Communications, 1970-1971
                              Work with Department of Commerce
                                1969-1970
                                  (2 folders)
                                1971
                                  (2 folders)
                              Work with the Department of Defense, 1969-1970
BOX 36
                           Paid Access Materials 1971-1973
                           Pan Pacific Education and Communication Experiments Using Satellites (Peacesat), 1971
                           Photographs
                              CTW at the White House and in a Meeting, and taken by Stan Stearns, [ca. 1971]
                              CTW during an interview with Firing Line (PBS TV show), 1973 Feb.
                              CTW Swearing-In as Director of OTP with Nixon and family, 1970 Sep. 22
                           Preparation for Litigation-Telephone Conversations, 1970-1973
                           Prime Access Rule, 1973-1975
                           Project BUN, 1972
                           Public Broadcasting Information and Hearings Records, Satellite Memoranda 1966; 1973
                           Public Diplomacy/State Department (International Satellites), 1973-1974
                           Public Service Satellite Consortium, 1973-1975
                           Report to the President-The Cabinet Committee on Cable Communication, 1974 Jan. 14
                           Restoration Priority, 1971
BOX 37
                           Robinson Scholarly Article, 1967
                           Sloan Commission on Cable Communications, 1970
                           Space Activities, 1974-1975
                           Specialized Carriers, 1970-1971
                           Spectrum Allocation, 1970-1973
                           Staff Assistant and OTP Work with Congress, 1969-1970
                              (2 folders)
                           State Department, 1970-1973
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Studies and Reports (scholarly, court cases, and reports to FCC), 1969-1974
                             (1 folder)
BOX 38
                              (5 folders)
                           Study Group on Communications for Social Needs, 1971-1973
                           Technological Innovations in Video Report, 1973 Feb.
BOX 39
                           Telecommunications (Domestic Satellite) 1971-on, 1971-1972
                           Telecommunications Industry Letter, 1971 Apr. 1
                           Telecommunications Meetings with RCA Global Communications, 1969-1970; 1975
                           Telecommunications Meetings with Western Union Telegraph Company, 1969-1971
                           Telecommunications
                              Authorized Users, 1969-1972
                           Television and Growing Up Report, 1972 Jan. 19
                           The Conference Board Report on Inflation in the U.S., 1974 May 21
                           The Early Competitive Era in Telephone Communication Paper, undated
                           War Emergency Readiness Plan (Unclassified), 1972-1973
                           White House Communications Agency, 1969-1972
BOX 40
                           List of Speeches and Talks given by CTW, 1969-1971
                           CTW Speeches
                              1970-1973
                              1972
                                (2 folders)
                              1973-1974
                                (2 folders)
                           Speeches and Talks, 1971-1974
                              (2 folders)
BOX 41
                           Speeches and other Public Statements, 1970-1973
                           Speeches, Talks, Testimonies, 1970-1971
                              (3 folders)
                           Speech at Senate, Memorandum for Nixon, European Trip Planning, 1971-1973
                           Speech/Trip-Commonwealth Club of California, San Francisco, Los Angeles, Sacramento,
                             1973 Dec. 3-8
                           Speech
                              50th Annual Convention of NAB, 1972 Apr. 10
                              AFCEA, 1972 Feb. 3
                             Airlie House, Northern Va., 1974 Apr. 17
                              American Institute of Aeronautics and Astronautics, 1973 Jan 9
                              Annenberg School and Communications Workers, 1972 Mar. 24
                              ANPA (American Newspaper Publishers Association), 1972 Apr. 27
                              Athens, Ga., 1972 Jan. 27
                              AWRT (American Women in Radio and Television), 1972 May 4-5
BOX 42
                             CATV Association, Anaheim, Calif., 1972 Nov. 15
                             Colorado Broadcasters Association, Denver, 1972 Feb. 17
                              Columbia Schools of Journalism and Law, New York City, Detroit, 1973 Dec. 10
                             Columbia University Awards in Broadcast Journalism, New York City, 1970 Dec. 16
                             Conference of Associated Public Safety Communications Officers, Boston, 1972 Aug. 14
                              Conference on the Media, Washington, D.C., 1973 Sep. 18
                              Cooper Union Forum, New York City, 1974 Jan. 28
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Federal Communications Bar Association, Washington, D.C., 1974 May 14

Florida Cable TV Association, Daytona Beach, Fla., 1973 Mar. 29

Indiana Broadcasters Association, Indianapolis, Ind., 1972 Dec. 18

Indiana Broadcasters Association, Indianapolis, Ind., 1973 Jun. 8

International Conference on Computer Communications, Washington, D.C., 1972 Oct. 24

Interdepartment Radio Advisory Committee 50th Anniversary Dinner, Washington, D.C., 1972 Jun. 22

International Radio and Television Society

Annual Faculty/Industry Conference, Tarrytown, N.Y., 1973 Feb. 14

Conference, 1972 Apr. 20

Kansas Association of Broadcasters, 1971 Oct. 8

Los Angeles, 1972 Jan. 15, 1971-1973

Mass Communications Course Tele-Lecture, 1972 Jul. 17

Missouri Broadcasters Association, Kansas City, Mo.; Disc Jockey Convention,

Nashville, Tenn.; 1972 Oct. 19-21, 1972-1973

MIT Club of Washington, 1973 Mar 14, 1972-1973

MIT Seminar, Cambridge, Mass., 1974 Jan. 8, 1973-1974

MPA, 1972 May 1

National Academy of Television Arts and Sciences

San Francisco, 1972 Sep. 14

Yosemite Institute Board Meeting, YI Park, San Francisco and other places in Calif., 1973 Oct. 10-17

Beverly Hills, Calif., 1973 Mar. 31

New York City, 1973 Jan. 11, 1972-1973

National Association of FM Broadcasters (NAFMB), 1972 Apr. 8

National Association of Manufacturers, 1971 Dec. 3

National Association of Radiotelephone Systems, 1971 Sep. 24

National Broadcast Editorial Association, 1973 Jun. 27

National Cable Television Association, Anaheim, Calif., 1973 Jun. 20

National Convocation of State Legislative Leaders, Albany, N.Y., 1974 Jun. 6-7

National Endowment for the Arts, Washington, D.C., 1972 Dec. 1

National Religious Broadcasters, Washington, D.C., 1973 Jan. 31

National Union Assembly and Rally, Washington, D.C., 1973 May 14

Naval Postgraduate School, Monterrey, Calif., October 27, 1972; Yosemite Institute,

Calif., 1972 Oct. 28; MSC/NASA, Clear Lake, Tex., 1972 Nov. 1

New York City, 1972 Feb. 15, 1971-1972

NY Society of Security Analysts, New York City, 1974 Feb. 12, 1973-1974

Oregon Association of Broadcasters, Nebraska Broadcasters Association; 1972 Sep. 22-24

Publi-Cable Conference, Associated Press Broadcasters Association; Kutztown, Pa., New Orleans; 1973 Jun. 1, 1973 May 31

Radio Navigation Symposium, Washington, D.C., 1973 Nov. 14

Stanford University, 1973 Aug. 8

Taft Broadcasting Company, San Diego, 1972-1973

"The Advocates" (TV show), 1973 May 16

United Church of Christ, New York City, 1974 Mar. 18

University of Maryland, 1974 Apr. 23

USITA (U.S. Independent Telephone Association), 1971 Sep. 16

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BOX 44

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Washington Press Club, Washington, D.C., 1974 Feb. 7
                              Wharton School of Business, Philadelphia/Trip to MIT, 1973 Aug. 3
                              Xeroxes of speeches given by CTW, 1973-1974
                              Yale University, New Haven, Conn., 1974 Mar. 26
                           Xeroxed speeches given by CTW, 1972
BOX 45
                           Trip
                              Itineraries and Planning (including Europe, Asia), 1971-1972
                              NSA (National Security Agency), 1970-1973
                              Luncheon-Armed Forces Communications Electronics Association (AFCEA), 1974 Jun.
                              Mexico Trip Materials, 1970-1971
                              Tidewater Telephone Company, Warsaw, Va., 1971 Apr. 23, 1972
                              General Electric, 1971 Aug. 26, 1970-1971
                              Industry Meetings, New York City, 1971 Nov. 22
                              Minneapolis, 1972 Aug. 21
                              20th Century Fund, New York City, 1974 Jun. 12
                              Apollo Launch, Orlando, 1972 Dec. 6
                              Aspen Institute, Aspen, Colo., 1972 Jun. 7
                              Bill Anders, South of Fredericksburg, 1972 Nov. 30
                              Chicago, 1974 Feb. 15
                              Department of Commerce, Colo., 1974 Apr. 3-15
                              Ford Foundation Dinner, New York City, 1974 May 2
                              Ft, Bragg, N.C., 1973 Oct. 19
                              Grissom Air Force Base, Peru, Ind., 1972 Jan. 7-8
                              Industry Meetings, New York City, 1973 Jan. 31-Feb. 1
                              Jefferson High School, Lafayette, Ind., 1972 Jan. 7
                              Los Angeles, 1973 Dec. 28-29
                              Los Angeles, 1973 Jan. 17
                              Los Angeles, 1973 May 30 (CTW honeymoon)
                              Meeting of IBM Science Advisory Committee, Poughkeepsie, N.Y., 1974 Jul. 9-10
                              Meeting with Harvard Professor, Boston, 1974 Mar. 4
                              Mexico, 1973 Apr. 23-27
                              National Programming Council, New York City, 1972 Jun. 22
BOX 46
                              Navy Base (NAS) Norfolk, Va., 1972 Jun. 19
                              New York City and Stamford, Conn., 1973 Jun. 13
                              New York City
                                1974 Jan. 14
                                1973 Jan. 2
                                1974 Jan. 25, 1971-1972
                                1974 Jan. 31
                                1972 Jan., 11
                                1972 Mar. 3
                                1973 May 8-10
                                1972 Nov. 14
                                1972 Nov. 22
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1972 Oct. 11-12

BOX 48

Philadelphia, 1973 Nov. 20, 1972-1973

Philco Ford, Willow Grove, Pa., 1974 Apr. 24

Portland, Oreg.; Grand Island, Nebr.; Pocono Mountains (Bell Labs), 1972 Sep. 22-26

San Francisco and Nashville, 1974 Mar. 12-17

Senator Baker, Knoxville, Tenn., 1972 Dec. 27

Pending 1973

Today Show, New York City, 1974 Jan. 16-17

Visit

Colorado Springs and Alaska 1971 Jan.

Western Union Tech. Plant, Mahwah, N.J., 1971-1972

Winter Park, Fla. 1971

Congressional Testimony and Meeting with Nixon, 1973

Congressional Testimony Materials, 1970-1976

Congressional Testimony, Speeches, Legislative Background Information, 1973

CTW Congressional Testimony (Including CTW OTP Confirmation), 1973 Feb. 20

(2 folders)

Ervin Hearings, 1972

Hearing-Appropriations, 1973

Mollohan Hearing- 1970 Nov. 19

Nomination Hearing, 1970 Sep. 30

Pastore Congressional Hearing, 1973-1974

Testimonies-General, 1974

Testimony

Appropriations hearings, 1970-1971

(3 folders)

(1 folder)

Coast Guard Appropriations, 1970-1971

BOX 48-49 **Ford Transition, 1972-1975**

Correspondence, meeting minutes, memoranda, printed material including newspaper and magazine articles.

Arranged alphabetically by topic or type of material.

BOX 48 Congressional Vacancies Listings, 1974

CTW Economic Summit, 1974 Aug.

(2 folders)

CTW White House Privileges, 1974 Aug. 12

(2 folders)

Ford Transition and other-Newspaper Clippings, Articles, Reports, 1972-1975

Newspaper Articles on Transition, 1974 Aug. 26

Photographs and other Materials from the Ford Library, 1974

Transition RN Liaison, undated

Transition Team Beginning of August (Immediately before Nixon's resignation) Papers, 1974 Aug.

Transition Team Report Drafts and Other Memoranda and Notes, 1974 Aug.

Transition Team Report to the President, 1974 Aug. 20

Transition Team

Clay Thomas Whitehead Papers

Action List-CTW, 1974

Congress, 1974

CTW Chronological Files, 1974 Aug.

CTW Initial Notes, Pre-Swearing-In, 1974 Aug.

Economy, 1974

Education Bill, 1974 Aug. 14

Federal Regional Council, 1974 Aug.

Ford Imprint, 1974 Aug.

Ford Imprint Early Options, 1974 Aug.

Input and Suggestions from Roy L. Ash, 1974 Aug.

Interaction with White House, 1974 Aug. 12

Legislation and Policy Changes Under President Ford, 1974

Liaison Office with Former Presidents, 1974 Aug. 19

Major Options, 1974

Meeting with President

August 15, 1974

August 20, 1974

Meetings Planned for President Ford, 1974 Aug.

Memoranda to President, 1974 Aug. 12

Miscellaneous, 1974 Aug.

News Summaries, 1974 Aug.

Organizational Transition, 1974 Aug. 14

Planning of Presidential Meetings, 1974 Aug. 11

Press Office, 1974 Aug. 12

Receipts, 1974 Aug. 13

Regional Listening Sessions, 1974 Aug. 14

Staff Meetings, 1974 Aug.

State Dinner, August 16, 1974

Voluntary Action, 1974 Aug. 13

White House Fellows, 1974 Aug. 14

Youth Involvement in Government, 1974

BOX 49A-52 1970s Post-White House Career, 1927-1982

Book drafts, correspondence, research files including articles and newspaper clippings, and speeches.

Arranged alphabetically by topic or type of material.

BOX 49A CTW Book Research materials, 1927, 1934, 1967, 1971-1976

(3 folders)

BOX 50 Articles on CTW, 1978-1982

Articles-Business/Government, 1979-1980

Copies of Scholarly Articles, Book Chapters, Harvard's President's Report, 1969-1974

CTW Book Introduction Outline, undated

CTW Book, Outline and Notes, undated

CTW Chapters and Comments for Book Chapter 3 & 4, undated

CTW Draft Chapter 1 from 1974 Book, 1974

CTW Notes and Papers, 1975

Clay Thomas Whitehead Papers

CTW Undated Notes and Writing for Book

Chapter 1

Chapter 2

Chapter 6

Chapter 7

Chapter 8

Chapter 9

CTW Notes in Steno Notebook, undated

Draft Outline with Revisions, undated

Government Research Corporation/National Journal, [ca. 1975]

Intermediate Technology Report No. 1, 1976

Kevin Phillips Notes and Writing for Book Chapters 8 & 9, undated

Keystone Conference Speech by Max Ways, 1979 Feb. 21

Miscellaneous Notes, [ca. 1974-1976]

Newsmagazine Articles, Bell Information, the Philadelphia Society, 1976

Office of the Chief Engineer Report-Technological Boundaries of Television, 1974 Dec.

Peter Furth Correspondence, 1975

BOX 51 Post-White House Research for Entrepreneurship with Dr. Rockwell, 1975

Proceedings of Seminar on Small Earth Terminals Report, 1975 Oct. 31

Projecting the Growth of Television Broadcasting Report, 1976 Feb.

Revised Draft of Book by Owen-Economics and Freedom of Expression, 1974 Dec. 13 (3 folders)

Speech by David L. Bazelon, FCC 40th anniversary, Washington, D.C., 1974 Nov. 15

Speech-Sloan School Convocation; Prospects for Research, 1975

Telecommunications Articles and Notes, 1975-1976

The Economics of Prime Time Access, 1973 Sep.

The Federal Antitrust Laws Booklet, 1975

BOX 52 The Fight for \$60,000 a Half Minute NY Times article, 1975 Sep. 7

The Media and California's 1974 Gubernatorial Election Report Draft, no date

Trip-Conference at UCLA, 1978 July-Aug.

Video Microwave Transmission, Media, and Other Articles and Notes, [ca. 1975]

Cable Vision Article About CTW, 1977 Mar. 28

BOX 52 1980s Career, 1980-1987

Articles, biographical material, and satellite applications.

Arranged alphabetically by topic or type of material.

BOX 52 Columbus Daily Advocate newspaper, 1981

(2 folders)

Copies of Articles on CTW, 1982 Dec.

Letter and Articles-Business/Government, 1975-1982

National Exchange Application for a 4/6-GHz and 12/14-GHz Hybrid Satellite System, 1987

Sep. 15

(2 folders)

National Exchange Application for a 4/6-GHz Space Segment, 1983 Nov. 7

(2 folders)

National Exchange Application for a Domestic Communications Satellite System

1983 Apr. 26 1987 Sep. 15

BOX 53-55 PanAmSat, 1988-1995

Articles, corporate literature, correspondence, and technical specifications.

Arranged alphabetically by topic or type of material.

BOX 53 Alpha Lyracom

Handout Copies of A Satellite Primer, undated

Handouts and Articles, 1990

PAS Reports, 1991

Intelsat and Comsat, 1991

ALSC Correspondence-Faxes Received, 1988-1993

(2 folders)

Announcements about Companies Offering New Shares on the Stock Market, 1992-1993

Articles, Notes, and Congressional Testimony, 1990-1995

Blake Dawson Waldron Report on Privatization-The Legal Aspects, undated

Cable Network Data, 1988-1989

CableLabs Request of Proposal, 1991

Correspondence with Jeffrey Manber, 1991-1992

DigiCipher, 1992

Digital Compressed Video Demonstration-ALSC, 1991

Financing Analysis, 1992 Sep. 30

Harry Phillips Davis 1990 Tribute, 1990 Oct. 3

Information on DLJ Merchant Banking Partners L.P., [ca. 1992-1993]

International Digital Communications, International Telecom Japan, Japan Communications

Satellite Company, Mitsui Reports, 1989-1991

Mitsubishi, Orix, Nissho Iwai 1990 Annual Report, 1990

NSC, 1991

OTC Limited 1990 Annual Report, 1990 Aug. 23

Pan American Satellite Corporation

Articles, 1990-1991

Correspondence, 1991

Satellite-2 Proposal Volumes and Proposal Outlines, 1990 Sep.

Reports on/by Alpha Lyracom, Telesat, NTT, Mitsubishi, C. Itoh, [ca. 1990-1991]

Singapore

Business Cards, 1992

Correspondence, PAS Global Satellite System, 1992

Taiwan

Business Cards, 1993

PAS Correspondence and memoranda, 1991-1993

Reports on PAS, Taiwan, and China, 1991

BOX 55 Thailand-PAS Correspondence, Business Cards, and Proposal, 1991-1993

USSR/Russia-PAS Correspondence, Business Cards, News article copies, 1991-1993

BOX 55-56 George Mason University, 1998-2007

Articles, correspondence, lecture handouts and notes, lecture transcripts, and videocassettes and DVDs.

Arranged alphabetically by topic or type of material.

BOX 55 Articles and Emails, 2004-2007

(3 folders)

Copies of Newspaper Articles on CTW, 1998-2005

Copies of Old Newspaper Articles on the OTP for GMU Class, 2005

Emails about Fairness Doctrine Articles for GMU Class, 2005

GMU Class Handouts, 2004

GMU Lecture Notes, CTW Book Brainstorming, 2004-2005

GMU Class Materials

Articles, 2005

Articles and Copies of OTP Materials, 2005

GMU Fall 2005 Class

Richard E. Wiley Lecture Transcript, 2005

Donald I. Baker Lecture Transcript, 2005

Baker, Geller, Hatfield, Lamb Lectures on DVDs and Digital Videocassettes, 2005

Henry Geller Lecture Revised Transcript, 2005

GMU Guest Speaker Planning, Notes, Articles, Instructor Evaluation Summary, 2005-2006

Materials for GMU Class-Telecommunications Law and Policy, 2005

Notes and Court Brief, 2005

Notes, Articles, Materials to Prepare for GMU Fall 2005 Class, 2005

Scholarly Articles, 2004 GMU Speech Materials, GMU Fall 2005 Class Materials, 2004-2005

BOX 56A Speaker Transcripts

Brian Lamb Dale Hatfield

Thomas Hazlett, 09-25-05

BOX 56-73 CTW Book, 1973-2012

Research material including annual reports, articles, correspondence, memoranda, reports, copied from a number of archival repositories; dissertations, interviews, both transcripts and DVDs; chapter drafts, and biographical material about Whitehead including obituaries, and his memorial service.

Arranged into four broad groupings: CTW materials, Susan Burgess Files, Jason Damata Files, and Margaret Whitehead Collected Materials; within each grouping, files are arranged alphabetically by topic or type of material.

BOX 56 AT&T Annual Reports (photocopies, 1906-1910) and CTW notes, undated

60 Minutes Segment Interview and CBS Reports Segment, 1973; 1976

Advocates TV show featuring CTW on DVD, 1971 Dec. 16

Articles, Notes, Emails on Various News Issues and things for CTW's Book, 2006

Aspen Institute

Annual CEO Meeting Forum, 2006 Aug. Forum and Assorted Articles and Notes, 2007

BOX 57	Roundtable with State Department Undersecretary, 2006
201207	Assorted Book Research Material, [ca. 2005]
	AT&T and Bell Articles and Essays, undated
	AT&T Annual Reports (photocopies, 1907-1918) and other Scholarly Articles, undated
	CTW Book Outline and Interview Questions, 2006
	CTW Book Section-Early Draft, undated
	CTW Chapter 1 Book Draft, Articles and Notes, undated
	CTW Research Materials For His Book, 2004
	Eger, John M., Interview with CTW on DVD, 2008 July 14 (3 items)
	Firing Line 1973 Interview DVD copy from Archive, 1973 Feb. 1
	Notes and Articles from the 2000s-Research for CTW Book, 2005-2006
	OTP Documents and Notes, Scholarly Articles, Materials from Different Websites, CTW Book Drafts, Notes, 2007
BOX 58	Potential Sources for CTW Book, [ca. 2002-2003]
	Questions and Wikipedia Biography Draft, 2007
	Videocassette Tape of Discussion with CTW, Brian Lamb, Henry Goldberg, undated
	Susan Burgess Materials
	Copies of CTW Obituaries and Lisa Sockett's Tribute
	Dissertations
	(5 folders)
BOX 59	Early Radio
	(4 folders)
	Early Telephone
DOV: 60	(2 folders)
BOX 60	(1 folder) GE
	Farnsworth Invention
	Harold Rosen-Syncom
	Images and Sound Files
	Interviews
	John M. Eger OTP Files
	Modern Media
	Net Neutrality/ Fairness Doctrine
	(2 folders)
BOX 61	Networks; Nixon
	OTP
	OTP Document Collection <u>See also Container DF 1</u> , <u>OTP correspondence, reports, notes</u> and printed material
	OTP Photos <u>See also Container DF 1</u> , <u>OTP photographs</u>
	Public Broadcasting
	Repositories
	AT&T Archives See also Container DF 1, AT&T annual reports
	AT&T FTC Special Investigation Docket 1
	(1 folder)
BOX 62	(1 folder)
	AT&T Exhibit A
	AT&T Exhibit B

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AT&T Exhibit C
                              AT&T Exhibit E
                                 (2 folders)
                              AT&T FTC Special Investigation Docket No. 1 Vol. IV
                                 (2 folders)
BOX 63
                              Harvard Oettinger
                              Heinz History Center
                              Jimmy Carter Library
                              J P Morgan Library
                              LBJ Library
                              National Archives
                              Rockefeller Archives
                              University of Pittsburgh Archives Service Center See also Container DF 1, OTP
                                correspondence, reports, notes, and printed material
                              University of Maryland Rogers Papers
                                 (2 folders)
BOX 64
                                 (4 folders)
                              University of Pittsburgh H.P. Davis Collection
                                 (1 folder)
BOX 65
                                 (2 folders)
                               Westinghouse
                                 (2 folders)
                            Research Articles
                              Not Reviewed
BOX 66
                              Reviewed
                            Research Assistants
                              (4 folders)
                            Sample Memoir
                            Satellites
BOX 67
                            Spectrum Allocation
                            Telecom Generally
                            Tom's Clips (As is)
                               (2 folders)
                          Jason Damata Materials
                            Corporation for Public Broadcasting
                            NARA
                              (4 folders)
BOX 68
                              (3 folders)
                            OTP
                              (2 folders)
                            Potential Sources
                            Subjects
                              Bowman, Leo
                              Goeken
                              H. Geller, Commerce
                              Harold Rosen
```

Irwin Jacobs Joe Petton Ken Robinson **Public Broadcasting** Radio **BOX** 69 Regulation (3 folders) Sarnoff Satellites/Space (2 folders) Subjects Leonard Marks Mother Angelica Nick Zapple Tony Oethinger Ted Turner **BOX** 70 Technology Timelines (2 folders) Jason Damata Notes See also Container DF 1, Research notes (2 folders) **BOX** 71 Margaret Whitehead Collected Materials Bibliographic In Memory of Clay Thomas Whitehead, 1938-2008, Service of Thanksgiving Obituaries Résumés Tributes to Clay T. Whitehead Cable Center Oral History 25th Anniversary of Satellite Launch Brian Lamb Dave Kinely J. Patrick Michaels John Sie Sid Topol **Draft Elements** Bell System and Monopoly Bibliographies (2 folders) Chapter Notes Communications Act of 1934 Development of Cable TV FTC/Interstate Commerce Commission Statutory Language **NBC** History of Radio Outlines and Tables of Contents **RCA** Role of FCC

Telecommunications Act of 1996

Timelines

Interviews

Clay T. Whitehead

December 16, 1992

July 14-16, 2008

(2 folders)

September 15, 1974

Clay T. Whitehead and Susan Burgess

Clay T. Whitehead and Catherine Galley

Harold Rosen and Clay T. Whitehead

Susan Burgess, Henry Goldberg, and Clay T. Whitehead

Jackie Neff-Analysis and Notes

Margaret Whitehead

Correspondence

Finding Aid

Research Files

Aitken Article

Annual Report of the Federal Radio Commission, 1927

Barnett Article

Barrow Article

Brinkley Article

Eisenmann Article

FCC Report, Broadcast Television National Ownership Rules

Ford Transition

Freedom of Expression in Public Broadcasting

Gabel Article

Galaxy

Hazlett Article

KPMG Report, History of the Broadcast License Application Process

Nix Article

PBS Funding

ProQuest Articles, September, 2006

(9 folders)

(4 folders)

Radio Act of 1927

Sheahan Article

Slotten Article

Telecommunications Policy Review, Vol. 22, No. 53, 2006

Testimony of Shiyu Zhou, May 20, 2008

Willihnganz Article

Yale Law Journal Article

(2 folders)

Susan Burgess

Bell System History

Capitalism's Next Stage Article

Electronic Newsletter (E22TPR53) (31Dec06)

BOX 73

Fairness Doctrine

Glen Robinson

History of Radio

Importance of Vacuum Tube to Wireless Between 1910-1914

Meeting with Saxbe

Memorandum for Mr. Peter Flanigan

Net Neutrality

Office of Telecommunications Policy (OTP)

Office of Telecommunications Policy (OTP) Actions re FD

Office of Telecommunications Policy (OTP) & Fairness Doctrine

Office of Telecommunications Policy (OTP) & Privacy

Research Interview Scripts

Statement by Clay T. Whitehead on Federal Information Systems, 1973

Telesta

Walt Hinchman Interview Transcript

Wendell Bartnick

Analyzing Radio Broadcast Power Levels in Major Cities in 1928

Effects of Federal Radio Commission Creation (FRC)

Effects on Stations after Davis Amendment and General Order 40 Reallocation

General Order 40 Reallocation Rationale

Radio Manufacturing Industry

Spectrum Management Model Comparison: Licensed vs. Unlicensed Spectrum

BOX 74-75 Boulder Policy Support Division, 1972-2012

Copies of correspondence, reports, and press releases as well as publications from the division. Materials are arranged into two groupings: document sets and publications; within each grouping files are arranged alphabetically by topic.

BOX 74 Document Sets

BOX 75

Transmittal and Explanatory Information, 2012 Oct. 6

Summary of Policy Support Division Activities, 1972 Apr. 7

Vols. I-III

(6 folders)

History of OTP Actions (Eger et al Visit) 1976, Feb. 11

(2 folders)

Publications

Executive Office of the President, Office of Telecommunications Policy Activities and Programs, 1975-1976

US Department of Commerce, National Telecommunications and Information Administration Publications, 1973, 1977, 1981-1982, 1984-1985 (2 folders)

BOX 75-78 Additions, 1966-1987

BOX 75 Credenza Papers, 1968-1974, 1987, undated

Memoranda, reports, news clippings, and teaching outlines.

Arranged chronologically.

Container	Contents
POV 75	Credenze Demore 1069 1074 1097 undeted
BOX 75	Credenza Papers, 1968-1974, 1987, undated (2 folders)
вох 76-78	Henry Goldberg Papers, 1966, 1971-1975
	Statements, speeches, memoranda, reports, news clippings and related documents.
	Arranged by type of material or topic.
вох 76	Speeches and statements, miscellaneous, 1966, 1971-1973
	(4 folders)
	OTP Initiatives
	Summer 1972
	Round II, 1973
BOX 77	Speeches and statements by CTW
	1971
	May 21, Missoula, Mont.
	June 2, Atlanta, Ga.
	Sept. 13, New York, N.Y.
	Nov. 18, Austin, Tex.
	Dec. 6, Los Angeles, Calif.
	1972
	Feb. 17, Denver, Colo.
	Apr. 7, third draft
	Apr. 8, Chicago, Ill.
	Apr. 14, U. S. House of Representatives Appropriations Committee
	May 1, Palm Beach, Fla.
	May 5, AWART
	June 7, Aspen Conference
	June 27, ANPA, New York, N.Y.
	1973
	Apr. 17, U. S. House of Representatives Committee on Interstate and Foreign Commerce, Subcommittee on Communications and Power
	June 8, Indianapolis, Ind.
вох 78	Ford Transition, 1974
	Long-term cable policy, 1971
	Memoranda, 1971-1973
	Speaking engagements, Antonin Scalia, OTP General Counsel, 1972
	Speeches and statements by Henry Goldberg, 1973-1975
	(2 folders)
BOX DF 1	Digital File
	Source material for Whitehead's book on the history telecommunications policy including OTP photographs, correspondence, reports, and printed material, and book chapter outlines and
	research notes. The series includes 578 files (592.63 MB) of image and text documents
BOX DF 1	CTW Book
	AT&T annual reports, 1905-1910 (.pdf) See also Container 61, AT&T Archive
	Digital ID: Mss85763_30_012

OTP correspondence, reports, notes and printed material (.pdf) <u>See also Containers 61</u>, <u>OTP</u> <u>Document Collection</u>; and <u>Container 63</u>, <u>University of Pittsburgh Archives Service Center</u>

Digital ID: Mss85763_30_013 and Mss85763_30_015

OTP photographs (.jpg and .tif) See also Container 61, OTP Photos

Digital ID: Mss85763_30_004, Mss85763_30_005, Mss85763_30_006, Mss85763_30_007, Mss85763_30_008, Mss85763_30_009, Mss85763_30_010, Mss85763_30_011;

Research notes, chapter outlines, synopses of source material, and annotated bibliographies (Microsoft Word text files) *See also Container 70*, Jason Damata Notes

Digital ID: Mss85763_30_016, Mss85763_30_017

Appendix: Abbreviations

Abbreviation Full Name

AT&T American Telephone and Telegraph Company

BPSD Boulder Policy Support Division, Office of Telecommunications, U.S. Department of

Commerce

Comsat Communications Satellite Corporation
CPB Corporation for Public Broadcasting

CTW Clay Thomas Whitehead

FCC Federal Communications Commission

GMU George Mason University

Intelsat International Telecommunications Satellite Consortium

MIT Massachusetts Institute of Technology

OTP Office of Telecommunications Policy (White House)

PamAmSat Pan American Satellite Corporation
PAS Pan American Satellite Corporation
SES Socité Européenne des Satellites